2014 Summer Jobs+ Report

PUTTING YOUNG PEOPLE TO WORK













Supported by:



JPMORGAN CHASE & CO.





SAN FRANCISCO SUMMER JOBS+

IMAGINING A BRIGHTER FUTURE FOR SAN FRANCISCO YOUTH.

In 2012, President Obama issued a challenge to businesses, nonprofits and government: work together to provide pathways to employment for low-income and disconnected youth.

In collaboration with Mayor Ed Lee, local community partners, and employers across the city, the San Francisco Summer Jobs⁺ program served a whopping 5,204 youth in its first year, and 6,817 youth in 2013. We set a goal to connect more than 7,000 youth to summer work opportunities in 2014, and we are thrilled to report that we reached 7,678 – nearly 10 percent over our goal!

Jobs and internships are valuable not only for the skill-building work experience they provide, but for the hands-on opportunities that enable students to apply academic knowledge in "real-world" contexts. Thanks to Summer Jobs+, more than 19,000 youth are on track to succeed in school and in their future careers. We look forward to expanding this year-round initiative and serving additional communities throughout the entire Bay Area.

"Our Summer Jobs+ partners share three core beliefs. We all believe that investing in the future success of our young people is critical. We believe that the opportunity for a bright future should not be based on a young person's zip code. And finally, we believe that collective action is a powerful tool for change."

- Anne Wilson, CEO, United Way of the Bay Area, SF Summer Jobs+ Champion

United Way of the Bay Area leads San Francisco's efforts in the private sector supporting Mayor Lee's Summer Jobs+ Program along with 130 employers and 50 youth-serving CBOs. The city's efforts are led by the Department of Children, Youth and Their Families (DCYF), Office of Economic and Workforce Development (OEWD), the San Francisco Unified School District (SFUSD) and City departments who hire and train youth throughout the summer.

A MESSAGE FROM MAYOR LEE

As Mayor of San Francisco, my top priority is putting our residents back to work and creating jobs for people from every San Francisco neighborhood. We're seeing results – with unemployment rates falling and jobs being created in technology, construction, healthcare, manufacturing, hospitality and in so many of our local companies – but I know we can do better, especially when it comes to our young people.

Fortunately in San Francisco, we have incredible partners like United Way of the Bay Area already at work on this issue. United Way's leadership in securing private sector partners like Bank of America, JPMorgan Chase, Chevron, Enterprise Holdings, PG&E, Starbucks, Wells Fargo and others has helped to grow the Summer Jobs+ initiative year after year. Additionally, support from numerous youth-focused community organizations makes it possible for us to serve a diverse group of young people, across the city and throughout the year.

We're also grateful to our partners, the San Francisco Unified School District, the Office of Economic and Workforce Development, the Department of Children, Youth and their Families, and our Doorway organizations, who enable us to support youth with work-based learning experiences, career preparation and training to promote higher graduation rates, increased college enrollments, and higher earning potential. I'd also like to thank my fellow SF Summer Jobs+ Champions: David Chu of Starbucks, Kevin Carroll of the Hotel Council of San Francisco, James White of Jamba Juice, Tony Earley of PG&E, Jim Wening of JP Morgan Chase and Anne Wilson of United Way.

We all know that education plays a key role in attaining professional success, but a college education is a huge expense, and the price tag only continues to grow. For many low-income youth, a steady job can make or break their opportunity to get a college degree. Take Jessica, a 2014 Summer Jobs+ participant, for example.

Jessica is a former foster youth and current student at San Francisco City College. After learning that she would not be receiving enough financial aid to continue college in the fall, she was terrified about the possibility of having to drop out and give up on her dream of becoming a psychologist. So Jessica visited the Guardian Scholars office, a Summer Jobs+ Doorway organization on campus. They helped her update her resume and practice her interview skills, and showed her how to apply for a job through Summer Jobs+. Shortly after applying for a position at Specialty's Café & Bakery, Jessica came into the office with a huge smile on her face. She got the job, and she'll be able to stay in school.

The success of Summer Jobs+ lies in the partnerships created across sectors. I want to thank all the employers, community organizations and government agencies for helping make great things happen. Together we're improving the lives of young adults.

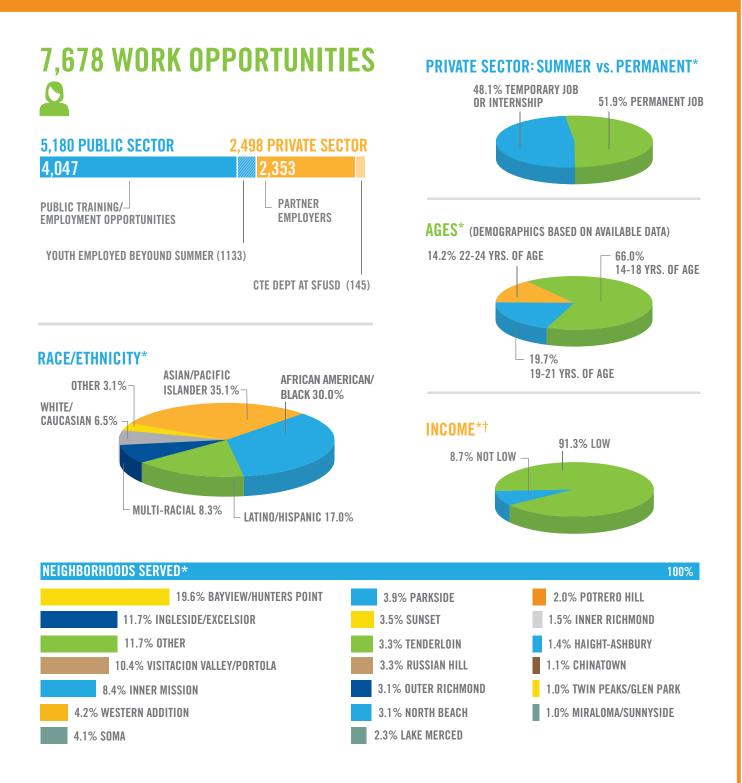
As you review this report of our 2014 results, I hope it will inspire you to continue your support, or otherwise join us, as we continue to grow this important program. I look forward to working with you in the coming year.



Edwin Lee

Mayor, City of San Francisco, SF Summer Jobs+ Champion

A SNAPSHOT OF SAN FRANCISCO SUMMER JOBS+



* Limited data was available for race/ethnicity (N=4,175), summer vs. permanent (N=3,866), ages (N=5154), income (N=2,668) and neighborhoods served (N=4,400).

t Income information was collected and defined differently for different agencies included in the sample. For public sector, low income generally means less than \$30,000/yr. For private sector, low income was defined as less than 150% of the Federal poverty level.



SAN FRANCISCO SUMMER JOBS⁺ WOULD NOT HAVE BEEN POSSIBLE WITHOUT THE GENEROUS SUPPORT OF THE FOLLOWING COMPANIES AND ORGANIZATIONS:

PREMIER PARTNERS



National Partner

Thank you for choosing to support DCYF and the City of San Francisco as one of ten cities nationwide focused on developing education and career opportunities for urban youth. **Citi Foundation**





PARTNERS MAKE IT POSSIBLE

SAN FRANCISCO SUMMER JOBS⁺ WOULD NOT BE POSSIBLE WITHOUT COMMITTED PARTNERS. HIGHLIGHTED HERE IS A BRIEF SNAPSHOT OF THE INCREDIBLE WORK THESE ORGANIZATIONS ARE DOING YEAR-ROUND.

SPOTLIGHT ON: COMMUNITY PARTNERS

DOORWAY ORGANIZATIONS

Each of our community partners (full list on page 12) was critical to the success of Summer Jobs⁺. This year, we were pleased to be able to increase the number of Doorways serving young people to a total of nine. They included Young Community Developers, LYRIC, OMI/Excelsior Beacon Center, Community Youth Center, Success Center San Francisco, CHALK, the Mission Economic Development Agency, Magic Zone and the Guardian Scholars Program at City College of San Francisco. Doorways serve as an access point for youth and provided jobreadiness assessments and services, as well as training and referrals to other organizations to prepare them for a job or internship. New this year, Doorways worked on engaging small businesses in their neighborhoods, as well. We are grateful for their commitment and partnership, and for the incredible results we've achieved together.

"I see how other kids around me are discouraged because they can't find jobs and don't know where to get help. Through Summer Jobs+, I found the hope I needed to overcome that. I have confidence that I can achieve my dream of becoming an artist, that I can be successful."

- Terek Turner, Exploratorium intern

FOSTERING CONNECTIONS

United Way partnered with the City College of San Francisco and the Walter S. Johnson Foundation to open a Doorway Organization at the Guardian Scholars office on campus. Guardian Scholars is a program that provides educational and social support for former foster youth ages 18-29. As the partners have had prior success collaborating to help foster youth find jobs, they were very excited to establish the first community college Doorway Organization together. To date, with just a single staff member, the Doorway has made 30 job placements, helping former foster youth take the next step in their career and move toward independence.

"I can't believe it, I got the job! Now I can stay in school!"

– Jessica Howards, Specialty's Café and Bakery employee



SPOTLIGHT ON: CITY PARTNERSHIPS

OFFICE OF ECONOMIC AND WORKFORCE DEVELOPMENT (OEWD)

Hundreds of youth were connected to private sector jobs and internships this summer through OEWD's programs and services, including Business Services, Young Adult WorkLink Access Points and RAMP. OEWD's Business Services Team engages San Francisco employers to hire local residents for local employment opportunities. This summer, the Business Services Team successfully reached out to hotel, tourism and retail employers to connect youth with summer work opportunities.

SAN FRANCISCO UNIFIED SCHOOL DISTRICT CAREER TECHNICAL EDUCATION

Career Technical Education (CTE) provides opportunities for high school students to explore and access high-wage and high-demand careers, while preparing them for post-secondary education. CTE Academies are small learning communities that provide students with core academic instruction, career readiness curriculum and industry-specific skills. Each summer, CTE coordinates paid internships for students, and works closely with industry partners to provide students with a quality work-based learning experience. In summer 2014, CTE expanded its offerings to include seven unique paid internship programs, providing 145 students the opportunity to explore careers in the private sector.

SPOTLIGHT ON: CITY PROGRAMS

CITIES FOR FINANCIAL EMPOWERMENT

With funding provided by Citi Foundation and Cities for Financial Empowerment, the national Summer Jobs Connect initiative provided 200 jobs for San Francisco youth via the Mayor's Youth Employment and Education Program and Communities in Harmony Advocating for Learning and Kids (CHALK).

In addition, the Department of Children, Youth & Their Families is partnering with the Office of the Treasurer & Tax Collector and MissionSF to research the financial empowerment needs of young workers in San Francisco and develop tools and resources that can be used citywide.

WORKFORCE DEVELOPMENT FOR JUSTICE-SYSTEM-INVOLVED YOUTH

The Department of Children, Youth & Their Families has partnered with the Juvenile and Adult Probation Departments, the Occupational Therapy and Training Program and seven community-based organizations to prepare justice-system-involved youth for future educational and career success.

The program serves over 150 youth, ages 14 to 21, who are or have been engaged with the justice system. Young people receive vocational assessment, job training and paid work experience, giving them positive connections to their community and valuable opportunities to move toward self-sufficiency.

SFO EMPLOYMENT CENTER INTERNSHIP PROGRAM

San Francisco International Airport's youth employment programs operate year-round, and each summer hosts more than 100 interns. SFO internships expose youth to many different careers, including accounting and finance, office administration, travel, customer service and communications. During their internships, youth also develop lifelong skills through workshops on time management, CPR and safety, professionalism and financial empowerment. Interns also have the opportunity to tour local colleges, complete a service learning project, and work with partner organizations to remove barriers to employment. A cornerstone of SFO's internship programs is ensuring that young people can secure long-term employment after finishing their internships, and SFO collaborates with businesses at the airport to make sure this opportunity is possible.



SPOTLIGHT ON: CORPORATE PARTNERS Investing in our youth and community

Bank of America

In 2014, Bank of America partnered with several nonprofit organizations around the country to provide high school students with paid summer internships in their local branches. A founding partner of San Francisco Summer Jobs⁺, Bank of America hosted four interns this year. Interns had the opportunity to explore careers in the financial sector and develop their customer service skills.

"Bank of America has been a proud supporter of San Francisco Summer Jobs+ since the program's inception in 2012. This powerful work not only provides youth with the opportunity to build their skills and resume, but it cultivates the youth to become the next generation of talented, motivated and inspiring leaders here in the Bay Area."

- Martin Richards, Bank of America, San Francisco Market President

Enterprise

A long-time supporter of United Way workplace campaigns across the nation, Enterprise became a Silver Sponsor of the Summer Jobs+ program this year and hosted 10 interns. Enterprise placed interns at San Francisco and San Leandro locations, where they supported a variety of departments and learned about business administration.

Square

Square has been a Summer Jobs⁺ supporter since 2013. The company has demonstrated a strong commitment to helping our future leaders succeed by offering challenging internships with a wide variety of learning opportunities. This year, Square hosted three interns for event planning and facilities management roles in its San Francisco office.

Webcor

Webcor has supported youth workforce development through United Way of the Bay Area since 2008. This year, they hosted four interns who had the opportunity to learn more about construction management by supporting Project Managers.

"Before, I was just told, 'Go to college,' but I didn't have much guidance. But now I have hands-on experience and a lot more guidance on how to prepare for the future. I'm thankful for this once in a lifetime opportunity."

- Coquise Jones, Webcor Intern

Starbucks

The Northern California division of Starbucks was a committed Summer Jobs+ partner this year, providing financial support to the initiative and also pledging to hire youth. Additionally, Starbucks volunteers participated in the annual Youth Resource Fair, where they coached young people on interview skills and led a customer service training workshop. Starbucks' commitment to Summer Jobs+ has made them a model partner and we look forward to their continued leadership in 2015.

"The partnership with Summer Jobs+ is a valuable asset to our brand. It not only adds value to our community, but also benefits us by growing our talented team of partners who are, hopefully, our future leaders and core team. I am excited to see that the six partners who I hired are flourishing."

– Ben Miller, Starbucks Store Manager

Wonolo

Backed by The Coca-Cola Company, Wonolo is a smartphone app that connects people with immediate hourly or daily jobs. Given their commitment to helping people find work, Wonolo's new partnership with Summer Jobs⁺ is a perfect fit. This year Wonolo hired three interns to help with marketing and outreach.

Target

Target partnered with Summer Jobs⁺ for the first time this year. At the annual Youth Resource Fair, the company selected eight youth to hire as team members for their flagship store! We look forward to continuing this valuable partnership.

"The Summer Jobs+ program has given our Bay Area Target locations the opportunity to partake in hiring young, talented and driven individuals. I can't thank you all enough for the amazing communication, the partnership, and most importantly, the talent you brought to our store!"

- Megan Smith, Executive Team Lead HR, Target









Business Pathways

United Way's Business Pathways internship program places youth from diverse backgrounds in paid internships within key fields. This year, 76 interns spent 18 hours per week for eight weeks at their host company, where they were matched with an intern manager who mentored and exposed them to various careers within the industry. In addition, all youth attended a two-hour weekly skill-building seminar run by United Way, which offered job coaching and financial literacy education. Guest panelists from PwC, Wells Fargo and Year Up contributed to these sessions. Over the eight weeks, Business Pathways youth honed skills on how to communicate professionally in the workplace, how to complete essential office tasks, and how to responsibly manage their earnings.

"Jack has been a positive addition to our office — he's very smart, professional, personable and dependable. He has worked in at least 12 different departments and all the managers have remarked about how much he learns and that he will take on any task with a positive attitude."

> – Jennifer Connon, Senior Business Manager at ReedSmith, speaking about Jack Avery, Intern of the Year

"My manager didn't just provide me with information or demonstrate how something should be done, but involved me to enhance my learning experience. With Andrew's guidance and mentorship, the journey of my internship has truly been an amazing and rewarding experience."

– Carmen Zeng, Intern at Modify Watches, speaking about Andrew Nguyen, Intern Manager of the Year

Business Pathways opportunities are anchored by a core of funders and host sites in the real estate sector that began partnering with United Way in 2008 under the banner of Real Estate for Tomorrow's Adults. Real Estate now constitutes one "track" alongside Business Pathways offerings in Technology, Law, Finance, Hospitality and Nonprofits.

San Francisco Small Businesses Support Two Mobile Job Fairs

At traditional youth job fairs, employers usually gather at school campuses to scout talent. Small businesses are often left out of these events since they have a limited amount of time and staff to dedicate to human resources-related work.

This year we launched our first mobile job fair in San Francisco's Outer Sunset neighborhood. Job-ready youth were invited to meet at Devil's Teeth Baking Company, where each of them had the opportunity to interview with at least two of the ten participating businesses in the area.

Our second mobile job fair took place at the Joseph Lee Recreation Center in Bayview, where 28 youth showed up to interview with eight different employers. After the job fairs, over 20 youth began jobs and internships at the participating businesses.

A special thank you goes out to Supervisors Katy Tang and Malia Cohen for their leadership with local businesses to encourage them to hire young people. In addition, we'd like to thank Shamann Walton, Executive Director of Young Community Developers, and Sarah Wan, Executive Director of the Community Youth Center, for their teams' support of the young people and the internships that resulted from these events.

"A first job is often the catalyst a young person needs to set them on the path to a brighter future. JPMorgan Chase & Co. supports SF Summer Jobs+ because we believe that each San Francisco youth deserves an opportunity, regardless of their neighborhood or background. With this program, 7,678 young people can imagine a future they may never have thought possible. We're honored to be a part of that work."

> – Jim Wening, JPMorgan Chase & Co., Market Manager, Middle Market Commercial Bank, SF Summer Jobs+ Champion





Connecting Youth with Internships

After College, Internships.com, InternMatch and Learnup connect thousands of Bay Area youth with job and internship opportunities. Making job and internship resources, placements and support available to any young person with an internet connection, these organizations are natural partners for Summer Jobs+ and we look forward to even greater collaboration in the future.





LearnUp



After College

AfterCollege is the largest career network for college students and recent graduates. They work to eliminate unemployment among college students and recent graduates.

Internships.com

Internships.com builds on the power of the Internet, social and mobile networks to connect employers with job and internship seekers.

InternMatch

InternMatch is an online ecosystem that provides students with resume assistance, interview preparation, and connections to socially responsible organizations.

Learnup

Learnup develops online training in partnership with employers that enables job seekers to practice real life situations of a particular job and earn interviews with employers.

PARTNERS

Youth-Serving Organizations

Arriba Juntos Bavview Beacon Bernal Heights Neighborhood Center Black Girls Code Boys and Girls Clubs of San Francisco CA Lawyers for the Arts California Academy of Sciences Cameron House CARECEN Center for Young Women's Development CHALK Chinatown YMCA Community Youth Center (CYC) CommunityGrows Enterprise for High School Students First Graduate First Place for Youth Goodwill Industries Guardian Scholars Horizons Unlimited Huckleberry Youth Programs Hunters Point Family Independent Living Skills Program Jamestown Community Center Japanese Community Youth Council (JCYC) Juma Ventures IVS Larkin Street Youth Services Life Learning Academy I YRIC Magic Zone Mission Economic Development Agency **Mission SF Community Financial Center** MYFFP New Door Ventures Oasis For Girls Old Skool Café OMIE Beacon/Urban Services YMCA Peer Resources Richmond District Neighborhood Center San Francisco Conservation Corps SFCAPC Students Rising Above Success Center SF Summer Search Sunset Neighborhood Beacon Center Treasure Island Job Corps YMCA of San Francisco Young Community Developers, Inc. YouthWorks

Employers

3rd Street Youth Center and Clinic AGI Avant Inc. AGI Capital AlliedBarton Security Services AMC American Eagle Outfitters Andale at SFO Auntie April's Autodesk, Inc. Baker Street Advertising Bank of America BART Bay City Bike Rentals and Tours **Baypoint Benefits** Ben & Jerry's Ice Cream **Bi-Rite Market** Black & Veatch Corporation Bondswell California Car Care Systems California Public Utilities Commission Callan Associates Inc. Capital Eyewear Casa Sanchez Centerplate Chancellor Hotel Chipotle Circa Corp CORO Northern California Cushman & Wakefield Cut Loose Dare Fashion Dawson's Workroom DFS Dick's Last Resort Edgcomb Law Group LLP Enterprise Rent-A-Car Company of San Francisco Exploratorium Farella Braun + Martel LLP FedEx Fenwick & West LLP Gensler Ghirardelli GLIDE Good Eggs Hampton Creek High Flying foods IGIGI lade Chocolates Jamba Juice Jeffrey's Natural Pet Foods lones Dav luma Ventures Kaiser Permanente San Francisco KALW Keker & Van Nest LLP Kika's Treats **KPMG LLP** Laguna Honda Hospital and Rehabilitation Center Lend Lease Leukemia & Lymphoma Society Levi Strauss & Co. Lieff Cabraser Heimann & Bernstein I I P LinkedIn Luminalt Madame Tussauds Marlowe Italian Clothing McDonald's McKesson Employees' Federal Credit Union Mission Community Market Mission Neighborhood Health Center Modify Watches Morrison & Forester LLP Munger, Tolles & Olson LLP Museum of the African Diaspora Nana Joes Granola

Net Impact

Nordstrom

Old Navv

Orrick, Herrington & Sutcliffe LLP Pacific Union Party City Paul Hastings LLP Pet Camp Phoenix Day Pillsbury Winthrop Shaw Pittman LLP Prometheus Real Estate Group **Reclamation Etchworks** Reed Smith **RICOH USA** Rise High Riverbed ROI DNA Roundtable Salesforce.com Foundation San Francisco Marriott Marquis SF Federal Credit Union SF Zoo SFMade Shartsis Friese LLP Sheppard Mullin Richter & Hampton LLP Shorenstein Realty Services, L.P. SMG Moscone Sour Flour South of Market Health Clinic Specialty's Bakery & Café Square Starbucks Target TechSoup Global The Bohan Company The Melt TheOnline401k **Tomboy Tailors** Transbay Joint Powers Authority Transportation Management Association of San Francisco (TMASF) Union Bank University of California San Francisco UPS US Department of Health and Human Services Vallev Services Weaver Schlenger Mazel Webcor Builders Whole Foods Winston & Strawn LLP Wonolo Yerba Buena Alliance Youth Art Exchange Zendesk Zoosk Zynga

Participating San Francisco City Departments

311 Customer Service Center Asian Art Museum Board of Supervisors Child Support Services City & County of San Francisco Real Estate Division Convention and Facility Management Department of Animal Care & Control Department of Building Inspection Department of Children, Youth and Their Families Department of Elections Department of Emergency Management Department of Human Resources Department of Public Health Department of Public Works Department of Technology Department of the Environment Department on the Status of Women District Attorney's Office Film Commission Fine Arts Museum General Services Agency Human Services Agency Juvenile Probation Department M.H. de Young Memorial Museum Mayor's Office of Disability Mayor's Office of Communications Mayor's Office of Housing & Community Development Mayor's Office of Neighborhood Services Medical Examiner Office of Emergency Management Office of Citizen Complaints Office of Civic Engagement & Immigrant Affairs Office of Economic and Workforce Development Office of Labor Standards Enforcement Office of Small Business Office of the Assessor/Recorder Office of the Controller Office of the County Clerk Office of the Public Defender **Planning Department** Port of San Francisco **Public Utilities Commission Recreation & Parks Department Retirement Systems** San Francisco Fire Department San Francisco Housing Authority San Francisco Human Rights Commission San Francisco International Airport San Francisco Municipal Transportation Agency San Francisco Police Department San Francisco Public Library San Francisco Rent Board San Francisco Sheriff's Department San Francisco Unified School District San Francisco Youth Commission Treasure Island Development Authority Treasurer & Tax Collector

GET INVOLVED WITH JOBS⁺ AND SUPPORT OUR FUTURE LEADERS!

You can help Bay Area youth to reach their potential by offering job opportunities at your organization, funding internship placements and providing classroom support. Ask us about the different ways to get involved!

Email us at **sfsj@uwba.org** to learn more.

"PG&E has been a leading supporter of Summer Jobs+ from the beginning because we believe in its power to help local communities thrive and grow. We want to help build the foundation for California's long-term economic vitality, and this program does that by opening career doors for young people and allowing them to discover their talents. I encourage other companies to join us in this important community investment."

- Tony Earley, PG&E Corporation Chairman, CEO and President, SF Summer Jobs+ Champion

PG&E supported SF Summer Jobs⁺ at the \$275,000 level in 2014 and has renewed this commitment for the 2015 initiative.















